

GRI CONTENT INDEX TABLE 2019 Sources and reference 2019 Disclosure **Disclosure Title** Annual Report 2019 Responsible and Sustainable Business -Website Comments Number Update 2019 Name of the organisation Introduction by CEO Royal Introduction by CEO Royal HaskoningDHV https://www.royalhaskoningdhv.com/ 102-01 HaskoningDHV en-gb/about-us/company-profile - Our company Report of the Executive Board https://www.royalhaskoningdhv.com/ 102-02 Activities, brands, products, and services Our company; en-gb/about-us/company-profile Other Information - Group companies & Non-group companies 102-03 Location of headquarters Notes to the consolidated General information https://www.royalhaskoningdhv.com/ en-gb/about-us/company-profile financial statements -Registered office & group structure **Location of operations** General information https://www.royalhaskoningdhv.com/ 102-04 Key figures; Backpage; en-gb/about-us/company-profile Our company - Our stakeholders and how we engage 102-05 **Ownership and legal form** Notes to the consolidated Scope & Transparency - Scope https://www.royalhaskoningdhv.com/ financial statements - General en-gb/about-us/company-profile information and basis of preparation 102-06 Markets served Our company - Our markets and globally leading services -Our stakeholders and how we engage; Key figures; Backpage 102-07 Scale of the organization Key figures; Our company - Our stakeholders and how we engage Our people - Employability 102-08 Information on employees Our company - Employees and other workers 102-09 Supply chain Report of the Executive Board -Strategy & Governance - Our value chain Integrity highlights 102-10 Significant changes to Report of the Executive Board the organisation and its supply chain



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102-11	Precautionary Principle or approach	Our company; Report of the Executive Board	Acting with integrity		
102-12	External initiatives	Our company; Report of the Executive Board	Acting with integrity; Positive impact through our projects and innovation - SDG 17; Positive impact through our operations - SDG 17		
102-13	Membership of associations	Our company	Acting with integrity; Positive impact through our projects and innovation - SDG 17; Positive impact through our operations - SDG 17	http://www.royalhaskoningdhv.com/ en-gb/about-us/memberships	
102-14	Statement from senior decision-maker	Introduction by CEO Royal HaskoningDHV	Introduction by CEO Royal HaskoningDHV		
102-15	Key impacts, risks, and opportunities	Our company; Report of the Executive Board - objectives and results	Strategy & Governance		
102-16	Values, principles, standards, and norms of behavior	Report of the Executive Board - Integrity highlights - Our global code of principles	Acting with integrity	https://www.royalhaskoningdhv.com/ en-gb/about-us/integrity	
102-17	Mechanisms for advice and concerns about ethics	Report of the Executive Board - Integrity highlights - Our global code of principles	Acting with integrity	https://www.royalhaskoningdhv.com/ en-gb/about-us/integrity	
102-18	Governance structure	Report of the Executive Board - Corporate governance	Strategy & Governance	https://www.royalhaskoningdhv.com/ en-gb/about-us/leadership	Our (CSR) Governance structure can be shared on request: contact info.cr@rhdhv.com
102-19	Delegating authority	Report of the Executive Board	Strategy & Governance	https://www.royalhaskoningdhv.com/ en-gb/about-us/leadership	Our (CSR) Governance structure can be shared on request: contact info.cr@rhdhv.com
102-20	Executive-level responsibility for economic, environmental, and social topics	Our leadership	Strategy & Governance	https://www.royalhaskoningdhv.com/ en-gb/about-us/leadership	Our (CSR) Governance structure can be shared on request: contact <u>info.cr@rhdhv.com</u>
102-21	Consulting stakeholders on economic, environmental, and social topics	Report of the Executive Board - Our partnerships	Scope & Transparency - Materiality; Stakeholder dialogue		



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102-34	Nature and total number of critical concerns	Report of the Executive Board - Health & Safety	Acting with integrity				
102-35	Remuneration policies	Report of the Supervisory Board - Remuneration report		https://www.royalhaskoningdhv.com/ en-gb/about-us/leadership/supervisory- board			
102-36	Process for determining remuneration	Report of the Supervisory Board - Remuneration report		https://www.royalhaskoningdhv.com/ en-gb/about-us/leadership/supervisory- board			
102-37	Stakeholders' involvement in remuneration	Report of the Supervisory Board - Remuneration report					
102-38	Annual total compensation ratio	Report of the Supervisory Board - Remuneration report					
102-39	Percentage increase in annual total compensation ratio	Report of the Supervisory Board - Remuneration report					
102-40	List of stakeholder groups	Our company - Our stakeholders and how we engage	Stakeholder dialogue				
102-41	Collective bargaining agreements	Our company - Our stakeholders and how we engage	Stakeholder dialogue				
102-42	Identifying and selecting stakeholders	Our company - Our stakeholders and how we engage	Stakeholder dialogue				
102-43	Approach to stakeholder engagement	Our company - Our stakeholders and how we engage	Stakeholder dialogue				
102-44	Key topics and concerns raised	Report of the Executive Board	Scope & Transparency - Materiality; Stakeholder dialogue				
102-45	Entities included in the consolidated financial statements	Notes to the consolidated financial statements - Consolidation					
102-46	Defining report content and topic Boundaries	Report of the Executive Board	Scope & Transparency				
102-47	List of material topics		Scope & Transparency - Materiality				
102-48	Restatements of information				Not applicable		
102-49	Changes in reporting				Not reported		



Disclosure Number	Disclosure Title	Sources and reference 2019 Annual Report 2019 Responsible and Sustainable Business – Update 2019 Website		Vebsite	Comments
102-50	Reporting period	Introduction by CEO Royal HaskoningDHV - Scope & approach	Introduction by CEO Royal HaskoningDHV - bottom of page		
102-51	Date of most recent report	Introduction by CEO Royal HaskoningDHV - Scope & approach	Introduction by CEO Royal HaskoningDHV - bottom of page	https://www.royalhaskoningdhv.com/ en-gb/annual-report-2019	
102-52	Reporting cycle	Introduction by CEO Royal HaskoningDHV - Scope & approach	Introduction by CEO Royal HaskoningDHV - bottom of page		
102-53	Contact point for questions regarding the report	Introduction by CEO Royal HaskoningDHV - Scope & approach	Introduction by CEO Royal HaskoningDHV - bottom of page	https://www.royalhaskoningdhv.com/ en-gb/contact	
102-54	Claims of reporting in accordance with the GRI Standards		Scope & Transparency		
102-55	GRI content index		GRI table 2019	https://www.royalhaskoningdhv.com/ en-gb/annual-report-2019	
102-56	External assurance	Report of the Supervisory Board	Scope & Transparency		
103-01	Explanation of the material topic and its Boundary	Other information - Independent auditor's report	Scope & Transparency - Materiality; Strategy & Governance - Our main key performance indicators (KPI's)		
103-02	The management approach and its components	Our company; Report of the Executive Board; Our leadership	Strategy & Governance - Reducing risks while adding value to society; Acting with integrity		
103-03	Evaluation of the management approach	Report of the Supervisory Board	Strategy & Governance		
201-01	Direct economic value generated and distributed	Key figures			
201-02	Financial implications and other risks and opportunities due to climate change	Introduction	Strategy & Governance - Reducing risks while adding value to society; Scope & Transparency; Positive impact through our projects and innovations - SDG 13; Positive impact through our operations - SDG 13		Not reported as such.



GRI CONTENT INDEX TABLE 2019 Sources and reference 2019 Disclosure **Disclosure Title** Annual Report 2019 **Responsible and Sustainable Business –** Website Comments Number Update 2019 Defined benefit plan Notes to the consolidated 201-03 obligations and other financial statements retirement plans 201-04 **Financial assistance** Consolidated Financial No significant financial assistance has been received from government Statements received from governments. 202-01 Ratios of standard entry Not reported. Wages are locally defined and based on local references and standards. level wage by gender compared to local minimum wage 202-02 **Proportion of senior** Not reported. Due to our local offices and local management hired from service delivery, most of our employees are the local community local in the countries with established offices. This is also the policy for senior management, although Resident Director is considered to be an international position. Infrastructure investments 203-01 Positive impact through our projects & Not reported as such. and services supported innovations 203-02 Significant indirect Positive impact through our projects & Not reported as such. economic impacts innovations Proportion of spending on 204-01 Not reported. local suppliers Acting with Integrity - UN Global 205-01 **Operations assessed for** Our Company; risks related to corruption Report of the Executive Board Compact and our Global Code of Business Principles: Strategy & Governance - Integrity & Compliance governance structure Communication and Strategy & Governance - Integrity & All staff (100%) has access, and is included in 205-02 Our Company; training about anti-Report of the Executive Board Compliance governance structure: communication on our Global Code of Business Principles, which include anti-corruption (www. corruption policies and Acting with integrity procedures royalhaskoningdhv.com/en-gb/about-us/ integrity). A module on integrity is integrated as part of our training programs. Acting with integrity 205-03 **Confirmed incidents of** Our Company: corruption and actions Report of the Executive Board taken



	ONTENT INDEX		Sources and reference 2019		
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206-01	Legal actions for anti- competitive behavior, anti-trust, and monopoly practices	Our Company; Report of the Executive Board	Acting with integrity		None have been taken.
301-01	Materials used by weight or volume				Not reported. As we are a service company, few materials are used.
301-02	Recycled input materials used				Not reported. As we are a service company, few materials are used.
301-03	Reclaimed products and their packaging materials				Not reported. As we are a service company, few materials are used.
302-01	Energy consumption within the organization	Key Figures			Our CO2 footprint is the key indicator of the impact of our activities on the environment and on climate change.
302-02	Energy consumption outside of the organization				Not reported.
302-03	Energy intensity				Not reported.
302-04	Reduction of energy consumption	Key Figures	Strategy & Governance - Our main key performance indicators (KPI's); Positive impact through our operations - SDG 13		Not reported as such. Our CO2 footprint is the key indicator of the impact of our activities on the environment and on climate change.



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		Sources and reference 2019			
Disclosure Number	Disclosure Title	Annual Report 2019	Responsible and Sustainable Business – Update 2019	Website	Comments
302-05	Reductions in energy requirements of products and services		 Positive impact through our projects and innovations: First steps to a natural gas free town First energy-neutral station in the Netherlands Smart, energy efficient installations at new art depot to reduce consumption by up to 40% Routemap for CO2-neutral university sector in the Netherlands Data centre gains LEED Gold Certification Assisting a multi-national beverage company achieve sustainability targets FastLane: Accelerating sustainability in commercial buildings Flowtack: Optimising traffic flows for smoother journeys and cleaner cities 		
303-01	Interactions with water as a shared resource		Positive impact through our projects – SDG 6		
303-02	Management of water discharge-related impacts		Positive impact through our projects – SDG 6		
303-03	Water withdrawal				Not reported.
303-04	Water discharge				Not reported.
303-05	Water consumption				Not reported.
304-01	Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas				Not reported.
304-02	Significant impacts of activities, products, and services on biodiversity				Not reported. Biodiversity has not been defined as material. Nevertheless, we do address biodiversity through our professional business services (expertise in ecology and nature development, including innovation; Nature Driven Design and eco system services).



GRI CONTENT INDEX TABLE 2019 Sources and reference 2019 Website Disclosure Disclosure Title Annual Report 2019 Responsible and Sustainable Business -Comments Update 2019 Number 304-03 Habitats protected or Not reported. We carry out our membership restored activities (Leaders for Nature) and our facility activities (natural habitat with domestic species, at office parks, e.g. Amersfoort and Cape Town, including bee-farms, bat housing, etc.). **IUCN Red List species and** 304-04 Not reported. national conservation list species with habitats in areas affected by operations Direct (Scope 1) GHG Not reported as such. GHG emissions from scope 305-01 **Key Figures** Positive impact through our operations -1 + scope 2 are reported per employee. To calculate emissions SDG 13 our total emissions these numbers need to be multiplied by ~5200. Not reported as such. GHG emissions from scope 305-02 Energy indirect (Scope 2) Key Figures Positive impact through our operations -**GHG** emissions 1 + scope 2 are reported per employee. To calculate SDG 13 our total emissions these numbers need to be multiplied by ~5200. Not reported ---------

305-03	Other indirect (Scope 3) GHG emissions			Not reported.
305-04	GHG emissions intensity	Key Figures	Positive impact through our operations - SDG 13	Not reported as such. GHG emissions from scope 1 + scope 2 are reported per employee. To calculate our total emissions these numbers need to be multiplied by ~5200.
305-05	Reduction of GHG emissions	Key Figures	Positive impact through our operations – SDG 13	GHG emissions in 'Annual report: Key figures' are reported per employee. To calculate our total emissions these numbers need to be multiplied by ~5200.
305-06	Emissions of ozone- depleting substances (ODS)			Not reported.
305-07	Nitrogen oxides (NOX), sulfur oxides (SOX), and other significant air emissions			Not reported.



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Disclosure Number	Disclosure Title	Annual Report 2019	Responsible and Sustainable Business — Update 2019	Website	Comments
403-04	Worker participation, consultation, and communication on occupational health and safety	Report of the Executive Board – Health & Safety	Positive impact through our operations – SDG 8		
403-05	Worker training on occupational health and safety	Report of the Executive Board – Health & Safety	Positive impact through our operations – SDG 8		
403-06	Promotion of worker health	Report of the Executive Board – Health & Safety	Positive impact through our operations – SDG 8		
403-07	Prevention and mitigation of occupational health and safety impacts directly linked by business relationships	Report of the Executive Board – Health & Safety	Positive impact through our operations – SDG 8		
403-08	Workers covered by an occupational health and safety management system	Report of the Executive Board – Health & Safety	Positive impact through our operations – SDG 8		
403-09	Work-related injuries	Key figures; Report of the Executive Board – Health & Safety	Positive impact through our operations – SDG 8		
403-10	Work-related ill health	Key figures; Report of the Executive Board – Health & Safety	Positive impact through our operations – SDG 8		
404-01	Average hours of training per year per employee		Our people – Training & development		For more details see our HRM actions and plans which can be shared confidentially on request.
404-02	Programs for upgrading employee skills and transition assistance programs		Our people – Training & development		Programs for transition assistance are not reported.
404-03	Percentage of employees receiving regular performance and career development reviews				All staff are included in the Performance and Development system, which includes regular reviews, and career development plans.



GRI CONTENT INDEX TABLE 2019 Sources and reference 2019 Disclosure **Disclosure Title** Annual Report 2019 Responsible and Sustainable Business -Website Comments Number Update 2019 Our People – Equality, diversity and 405-01 **Diversity of governance** Key figures bodies and employees inclusion 405-02 Ratio of basic salary and Not reported. We aim for equal remuneration remuneration of women by using an objective and transparent system of job descriptions and weighing factors. This to men is applicable to all staff and managed with our performance and development system. 406-01 Incidents of discrimination Not reported. No incidents have been reported in and corrective actions 2019. taken 407-01 **Operations and suppliers** Strategy & Governance - Subcontractor Not reported as such: no suppliers have been in which the right to identified or reported. evaluations freedom of association and collective bargaining may be at risk 408-01 **Operations and suppliers** Strategy & Governance - Subcontractor No suppliers have been identified or reported as at significant risk for evaluations such. incidents of child labor **Operations and suppliers** Strategy & Governance - Subcontractor No suppliers have been identified or reported as 409-01 at significant risk for evaluations such. incidents of forced or compulsory labor Security personnel trained Not reported. Since we are a service company, no 410-01 in human rights policies or significant amount of security personnel is part of procedures our workforce. Incidents of violations 411-01 Not reported. No incidents or violations have been involving rights of reported in 2019. indigenous peoples **Operations that have** 412-01 Acting with integrity been subject to human rights reviews or impact assessments Strategy & Governance - Integrity & 412-02 **Employee training on** human rights policies or Compliance governance structure; procedures Acting with integrity



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414-02	in the supply chain and actions taken		while adding value to society	Not reported as such.
415-01	Political contributions			Not reported.
416-01	Assessment of the health and safety impacts of product and service categories		Positive impact through our projects and innovation; Positive impact through our operations	
416-02	Incidents of non- compliance concerning the health and safety impacts of products and services	Report of the Executive Board - Health & Safety	Positive impact through our operations - Occupational health & safety	
417-01	Requirements for product and service information and labeling	Report of the Executive Board - Continued and increased focus on information and cyber security	Acting with integrity - Cyber security and personal data protection	Not reported as such. Since we are a service company, no significant amount of labelled products is supplied, sold and/or transported. Information is protected with data privacy regulations.



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